

Report of the Executive Manager – Finance and Corporate Services

1. Purpose of report

- 1.1. This report presents an updated Risk Management Strategy following a Risk Management Health Check by Zurich Municipal in late 2019.
- 1.2. The strategy is reviewed annually by the Risk Management Group and Governance Scrutiny Group provides scrutiny of the risk registers twice a year.

2. Recommendation

It is RECOMMENDED that the Governance Scrutiny Group:

a) Considers the content of the Strategy including any recommendations and suggestions about the Strategy.

3. Reasons for Recommendation

3.1. To provide guidance on the annual Strategy review and the Council's approach to risk to demonstrate one strand of good governance.

4. Supporting Information

- 4.1. Rushcliffe Borough Council takes risk management seriously and developed a Risk Management Strategy in 2010. This Strategy provides guidance and assurances that are used in order to identify, mitigate and control risks that have potential impact on the strategic and operational business of the Council.
- 4.2. The Council commissioned Zurich Municipal (the Council's insurer) to provide a health check of risk management and to provide recommendations for increasing the effectiveness of the Strategy.
- 4.3. Zurich provided training for key officers on 28 November 2019, to follow up on training provided in 2016. In the future, training will be provided annually to ensure that officers are equipped with the current tools to ensure that risks are managed effectively.

- 4.4. Zurich made recommendations in the risk management health check, these are to:
 - articulate the Council' appetite to risk across risk categories
 - consider a formalised approach to opportunity risk management
 - consider training for Governance Scrutiny Group members
 - develop guidance for managing risks with partners and projects.
- 4.5. These recommendations have been addressed as follows:
 - an approach to risk appetite has been added to the draft strategy
 - opportunity risk has been added to the risk management framework and included in the strategy
 - training has been delivered by Zurich to councillors on 2 September 2020
 - partnership risk is considered separately within contract negotiations with partners, and guidance for officers has been developed for managing project risks.
- 4.6. A revised Risk Management Strategy, taking into account the recommendations of the review, is at **Appendix One**.

5. Risks and Uncertainties

Maintaining a responsive risk register is essential to the Council's ability to manage potential risks focusing attention on controls and mitigating actions.

6. Implications

6.1. Financial Implications

There are no financial implications arising from this report.

6.2. Legal Implications

The Risk Management Strategy confirms the Council's approach to managing risk including legal risks.

6.3. Equalities Implications

There are no equalities implications arising from this report.

6.4. Section 17 of the Crime and Disorder Act 1998 Implications

There are no Section 17 implications arising from this report.

7. Link to Corporate Priorities

| Quality of Life | |
|--------------------|---|
| Efficient Services | The report links to all key themes within the Corporate |
| Sustainable Growth | Strategy |

| The Environment |
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8. Recommendations

It is RECOMMENDED that the Governance Scrutiny Group:

a) Considers the content of the Strategy including any recommendations and suggestions about the Strategy.

| For more information contact: | Peter Linfield Executive Manager - Finance and Corporate Services Tel: 0115 9148439 plinfield@rushcliffe.gov.uk |
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| Background papers available for Inspection: | Rushcliffe Borough Council Risk Management Strategy 2019 |
| List of appendices: | Appendix One – Rushcliffe Borough Council Risk Management Strategy 2020 – 2023 Draft |